ghost ops: counterfeit kitchens in the pandemic age



Imagine driving for Postmates or Caviar or any online food ordering platform in the midst of a global pandemic. Imagine that you live in Los Angeles, where neighborhoods are separated by vast freeway constructions alongside which houseless inhabitants have built makeshift homes from discarded Amazon boxes. Imagine, if you will, crossing the dismal, four-lane gulf of tarmac to collect an order of "Krispy Heaven" from a restaurant called Krispy Rice in Hollywood.

Except that when you arrive at the designated address, Krispy Rice is nowhere to be found. In its place, at 615 N Western Ave., sits an unmarked building. There's a line of people outside —mostly silent, middle-aged men clutching smartphones, hovering 6-feet-ish apart.

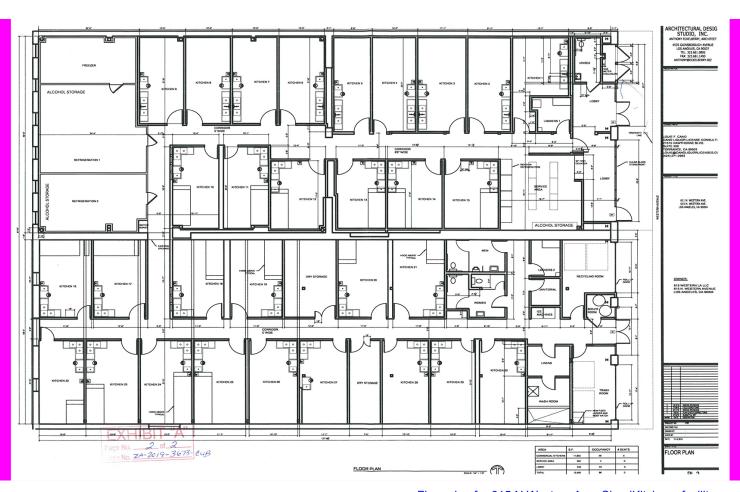
Inside is unsettling in its blankness. Mounted on a low wooden table, a solitary black tablet displays 20 or 30 restaurant names, one of which corresponds, hopefully, to your order. Like a self check-in kiosk at the airport or increasingly, at the doctor's office, your remote interaction triggers a ticket at a window further along the wait line. You queue a while longer, anxious that your customer, expecting prompt service, might ding your tip for the delay. In front and behind you, other mute delivery drivers pace on the spot; a vague and abstract aura of hostility emanates from the line, threatening to dissolve the studied equanimity that unites you. Eventually you make it to the window, where

a disgruntled employee checks your phone and retrieves a paper bag from dozens of indistinguishable others cooling on an industrial U-Line shelf. You race back to your car, speed to the customer's Spanish-style duplex in Silverlake, drop the food—contactless—on their porch, and make out with about \$10 in earnings.

Welcome to "cloud kitchens"; the "future" of delivery-only dining and newest invisible enemy of the techno-capitalist age.

WTF IS A CLOUD KITCHEN?

Generally speaking, cloud kitchens, ghost kitchens, or dark kitchens, so called for their elusive status, are food preparation facilities for delivery-only food service. Cloud kitchens have been around for a while, but 615 N Western Ave. exemplifies a new and rapidly expanding cloud kitchen model: a multi-tenant real-estate operation that hosts numerous tiny, commercial-grade kitchens under one roof. At 615 N Western Ave., 30 individual micro kitchens prepare delivery-only menu items for one or more virtual restaurant brands (and sometimes, for conventional establishments, too).



<Floor plan for 615 N Western Ave. CloudKitchens facility>

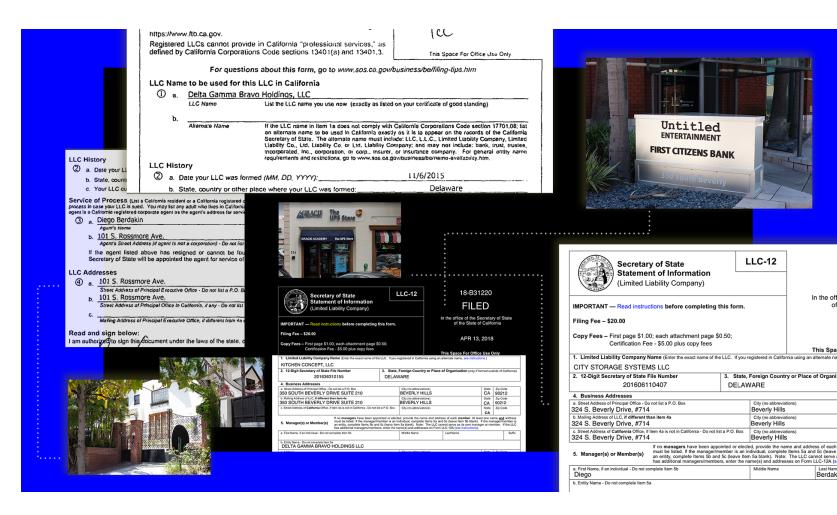
CK: UNLOCKED

In the context of late stage, free market capitalism; in the context of widespread ecological and epidemiological crisis; in the context of Elon Musk, Jeff Bezos and Peter Thiel; in the context of Jeffrey Epstein, no less, there is nothing, on the surface, particularly novel or particularly evil about cloud kitchens as a concept. Sure, the building at 615 N Western Ave. was suspiciously absent of signage. Sure, the energy of the place was unnerving. But it's hard to say why, exactly, we felt compelled to return. Maybe the pandemic had heightened our sensitivity to threat? Either way, the hidden labyrinth of stovetops and extractor fans was enough to give rise to an amorphous unease that drove us back the following day. We wanted to find out who owned the facility. Actually, we wanted to talk to a staff member, or someone that could shed light on the building's opaque services. The line of harried gig workers was shorter this time, but we were still met with resistance at the kiosk. "I can't really talk about it," the guy working the line whispered, peering down the row behind us. "The owner doesn't like to give interviews."

As it turns out, there is urgent reason to investigate the cloud kitchen hub at 615 N Western Ave. And as it turns out, the owner is ex-Uber Technologies CEO Travis Kalanick. In fact, Kalanick is affiliated with at least three cloud kitchens around L.A., operated by his secretive startup named CloudKitchens®, which bills itself as "a turnkey solution for delivery-only restaurants." According to food blog HNGRY, the company upholds a strict gag policy that prohibits employees from listing their jobs on LinkedIn or engaging with press. So while there are other cloud kitchen endeavors operational in L.A. (Google's Kitchen United, for example), CloudKitchens® stands out as the most cryptic, which is to say, the most ominous. That 615 N Western Ave. feels like an inhospitable food depot isn't necessarily surprising given the company's entanglement with major figures in the tech investment realm. With a little help (to the tune of \$400 million dollars) from Yasir Al-Rumayyan via Saudi Arabia's sovereign-wealth fund, CloudKitchens® is poised to redefine the middle-class dining experience as we know it, which might very well mean destroy it.

CLOUDKITCHENS®: A HISTORY

CloudKitchens® emerged around 2015, co-founded by Boingo founder Sky Dayton and Kalanick's pal Diego G. Berdakin. Berdakin's CV presents him as a rare millennial success: a serial techno-preneur who invested early in Uber, Postmates, Dropbox...; custodian of the Berdakin Family Foundation, his family's million-dollar private philanthropy outfit; and even adjunct professor in cinematic arts at the University of Southern California, proving once and for all the immense degree to which academia and art have capitulated to the financial sector.



After establishing Delta Gamma Bravo Holdings LLC, Berdakin purchased an 11,386 sq. ft. warehouse spanning 1840-1848 W Washington Blvd. in the Pico-Union district of L.A., allocated as a "State Enterprise Zone" (meaning businesses here can qualify for operational tax incentives). Berdakin's business entity "CloudKitchens | Urban Kitchens" was registered to the warehouse, the interior of which which was then remodeled to accommodate 27 individual commercial micro-kitchens.

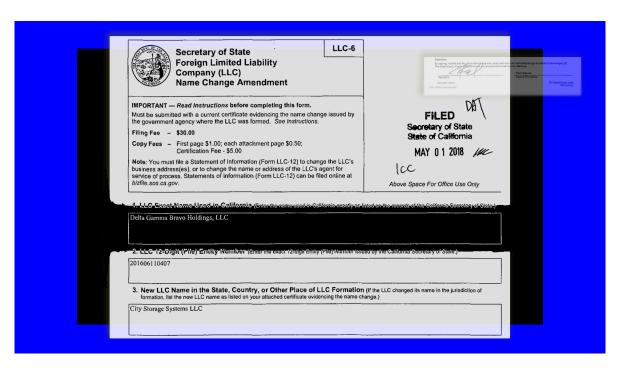
Unassuming, uninviting and unmarked, the CloudKitchens hub at 1842 W Washington Blvd. faces the historic Angelus-Rosedale Cemetery. As a solitary gig worker laboring in the midst of global catastrophe, one experiences a profound and lonely irony in collecting a stranger's food from an anonymous ghost kitchen that exits to a verge of crumbling headstones.



< Angelus-Rosedale Cemetary as seen from 1842 W Washington Blvd.>

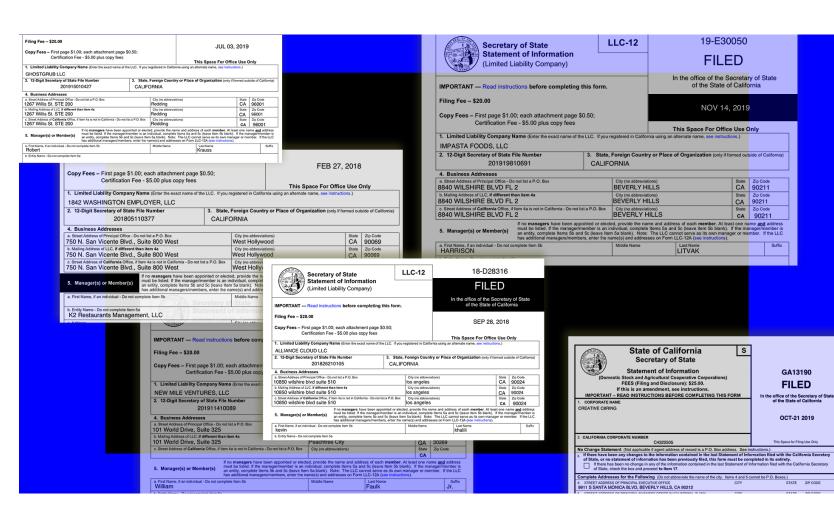
In the nascent days of the CloudKitchens venture, Travis Kalanick was embroiled in multiple lawsuits regarding, among other allegations, failure of fiduciary duties as CEO at Uber Technologies. He officially resigned in June 2017, plunging his wealth into new venture fund 10100 (apparently named after his childhood address—a sentimentality only marginally undermined by its resemblance to binary code).

One of the first maneuvers made by 10100 was to invest in City Storage Systems, the real-estate oriented parent company of CloudKitchens, likewise cofounded by Dayton and Berdakin. Outlined in characteristically clipped verbiage, CSS's mission is to source "distressed real estate assets" to repurpose for new food service businesses. In March 2018, Kalanick became CEO of CSS, securing a controlling interest in the company with a \$150 million investment.

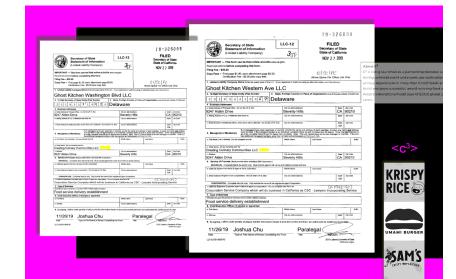


GHOST OPS

Kalanick's arrival to the cloud kitchen scene appears to have kicked opened the door for other local entrepreneurs. Between 2018 and 2019, a slew of early adopters on-boarded with 1842 W Washington Blvd., including Robert Niksefat & Kevin Khalili of Alliance Hospitality Group; Rob Krauss of the Virtual Food Group; serial entrepreneur and founder of pandemic-inspired survivalist subscription service Bunkr, Zev Norotsky; Harrison Litvak of LIT Media; and John Kolaski, affiliate of mega-conglomerate SBE Entertainment Group, among others, all of whom registered new LLCs from which to launch cloud kitchen ventures. With company names like "Impasta" and "GhostGrub", these initiators signal cavalier complicity in a network of at best, ambiguous (at worst, outright deceptive) practices. If an imposter is a person who pretends to be someone else, especially for fraudulent gain, then Impasta is probably *not* your mom's spaghetti.



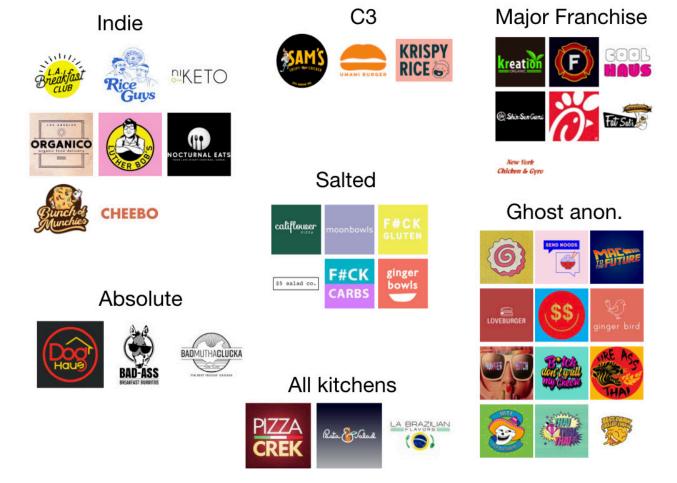
One of the more prominent newcomers to the ghost kitchen scene is Sam Nazarian, founder, chairman and CEO of hospitality conglomerate SBE. In November of 2019, Nazarian partnered with real estate investment trust Simon Property Group to form "Creating Culinary Communities", aka C3. "I view C3 as the Netflix-equivalent of food and beverage," Nazarian told PR Newswire, "as we focus on constantly creating culinary content that can be delivered to consumers via non-traditional distribution channels." Serving as an incubator of "single operator, multi-branded" limited service culinary brands, the company intends to launch scores of ghost kitchens across 200 locations by the end of 2021. Operating from micro kitchens at 615 N Western Ave, C3 produces menu items for Krispy Rice and a handful of other virtual restaurant brands.



Unraveling the clandestine entities behind virtual food brands is difficult but not impossible, and one can loosely group ghost kitchen operators/restaurant groups into three tiers. Operators in each tier have different motivations driving their investment in the cloud kitchen economy:

- 1. Entrepreneurial/start-up restaurant groups majorly focused on virtual brands. These are tech and lifestyle investors with links to Silicon Valley, eager to pitch a stake in an emerging billion-dollar market. They're bold, experimental, actively engaged in A/B testing for novel restaurant concepts. Emphasis on profit over quality/experience.
- 2. Major and mid-level franchise groups extending pre-existing menus, seeking to capitalize on the expanding delivery-only market. They have strong preexisting business models and consumer brand loyalty. They're in the game to expand their reach/delivery zone at low cost with low risk.
- 3. Independents and individuals seeking to launch homegrown ventures. These are largely mom n' pop grafters or individuals with zany food visions attracted by low overhead costs and reduced barrier to entry. Emphasis on building an identity around food. Serious interest in cuisine/food culture/customer experience.

From the consumer's perspective, there is no viable method to determine if a burger is made with love or lack.



LOW-RES GAZPACHO

If 1842 W Washington Blvd. is ground zero for L.A.'s accelerated cloud kitchen scene, best described as a matryoshka-esque nest of start-ups and their illustriously titled virtual restaurant concepts, then 615 N Western Ave.— CloudKitchens' other operational L.A. location—is its four-million dollar *enfant terrible*.

Plunked on a busy thoroughfare in Hollywood, the 12, 550 sq. ft. property (formerly Roman Deco furniture warehouse) has been subjected to a few failed branding experiments executed in a spirit of apoplexy unique to Los Angeles' "creative directors". Temporarily unveiled as West & Mel Food Co., the space was transformed earlier this year in a 24-hr media snafu implicating "World famous designer 2 the starz" Ryan Haskins. It happened like this: a month into L.A.'s shelter-in-place mandate, while we were preoccupied with survival, 615 N Western Ave. reformed, by way of pop bubble decals, into a socially-distanced dine-out marketplace dubbed "Internet Food Court" — said to be "like a mall food court, except less mall and more internet." Seemingly overnight, though, as if mere hallucination, the project was scrubbed from existence — Internet Food Court was cancelled. Kalanick's team issued a new statement denying any prior knowledge of the campaign. It was the work of a rogue employee, they claimed. Per CloudKitchens' M.O., Haskins is unable to speak of the project.









But this is 2020, and this is the INTERNET Food Court, after all. Traces of the project linger. The question then isn't whether or not IFC existed, but why won't anyone discuss it? As is often the case in the realm of conspiracy, the answer might be startling obvious. It might have something to do with nothing. It might have something to do with the nothing that branding conceals. Something akin to Fyre Festival. To Monstera Deliciosa. To JUUL. To the Kardashians. To Donald Trump.

The conviction that one can make something from nothing, and vice versa, has particular purchase in L.A.—a city of real estate transactions, McMansion builds and wildfire-related teardowns; a city where movie sets—full buffet spread included—are assembled and deconstructed in a day. In the last few years, it feels as though encounters with pre-packaged emptiness have become the norm. At the outset, there's a thrill in locating the new. Invariably, though, we discover the truth; invariably we are left mute and bereft, with a cognitive dissonance so crippling that we flock to virtual therapists advertised on Instagram. In many ways, CloudKitchens crystalizes this trend, propagating virtual restaurant concepts that brazenly populate online food delivery dashboards as little more than visual ciphers, telegraphing their nothingness as a coat of arms.

CLOUD NOTHINGS

Take, for example, Ryan Haskins' other CloudKitchens related project. In August 2019, Haskins began sharing graphics for his "re-brand"* of \$ushi \$nob — "THE WORLD'S BEST \$U\$HI" (*There is no evidence that "\$ushi \$nob" existed at all before this date). In this project, Haskins goes ham with his irreverent visual syntax that mashes a dizzying range of pop cultural references with decontextualized stock graphics. The results are undeniably captivating, but there's something disconcerting at play. The brand ethos eschews even the most restrained inflection of cultural sensitivity in favor of provocative sloganeering, clearly intended to appeal to a gen-z consumer base that wants to be in on the joke—of which they themselves, ostensibly, are the butt.

\$ushi \$nob is possibly the most extreme example of style over substance in the CloudKitchens arena. For a virtual restaurant with a total of 12 reviews spread over Yelp and Google (well, eleven really, since one reviewer is Ryan Haskins himself) it's really more of a hypothetical restaurant with a vast website retail store featuring approximately 20 \$ushi\$nob branded items, ranging from beach towels to fanny packs. Why so much merch for a restaurant no one's heard of? In the 2020 ghost kitchen economy, design is the product. The specifics of a menu, the integrity of the cuisine—both, ultimately, are of little concern. The branding signals only to itself, to a mood, an energy, a current, an idea of an experience. Ghost kitchen food providers have finally, it seems, relinquished the tired conceit of authenticity—a conceit tethered to attitudes from another time—and embraced the ubiquity and genericism of our contemporary, globalized industrial food economy.



There is sushi and then there is \$U\$HI. Our \$U\$HI is the best. Certified by the best \$U\$HI experts of all time. You can fish the entire sea and still never find fish as fresh as ours. Simply put, our \$U\$HI is God. The bees knees. The whole enchilada. Buckle up Bub because you are about to dive into a culinary experience like no other. A real life changer. (We also sell merch.)

















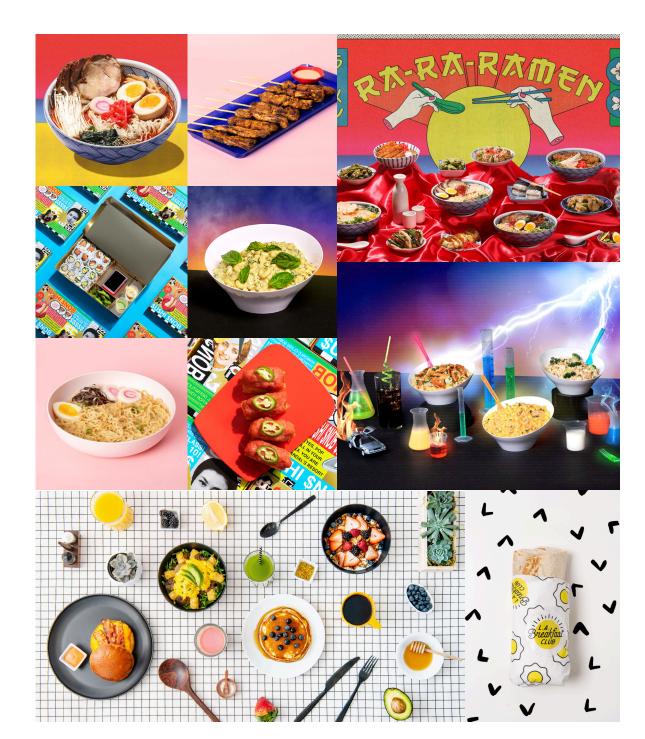




BITCH DON'T GRILL MY CHEESE

May 2020. You're idly browsing the Postmates dashboard. Now UberEats. Now GrubHub. Why are there so many restaurants with cringe edgelord names like Fire Ass Thai, Send Noods, Best Damn Grilled Cheese, F#ck Carbs, F#ck Gluten, Bad Mutha Clucka? Funny how they each list 615 N Western Ave. as their address, no explanation. What irks most, though, is the visual similarity of their marketing. Your eyes balk at the repetition of saturated pop colors, diagonal lead lines and benign, plate-as-pattern arial view abstraction. It's as though each restaurant was branded according to a plug-and-play Design Foundations template: a-political geometric abstraction meets vaporwave netflix-and-chill. A kind of zillennial geopop, defined by copy-paste optics that direct emphasis away from the photographic image, which is to say away from the millennial Yelp-foodie photographic trend, which is to say away from the food item itself, towards an abstracted design graphic. Instead, the food product becomes one visual element among others in a highly choreographed yet extremely banal composition. In this sense, the aesthetic approach mimics the ideological relation CloudKitchens has to cuisine and the culinary experience at large, where food is secondary to brand identity. In an era marred by bombastic false promises (of civil rights, social justice, better jobs, free healthcare) Silicon Valley wagers that we've departed from sensory pleasure as a value marker of the dining experience, privileging optics and convenience instead; a productivity inspired framework that birthed such wonders as Soylent and lunch break yoga.





Of late, CloudKitchens has aided the release of ever more ridiculous ghost kitchen concepts into the virtual marketplace, concepts like "Cheese Shell Tacos by the Seashore" and "WTF is a Quesorito?!", which take existing cultural cuisines and combine them into increasingly novel, bizarre and borderline offensive interpolations. Sometimes, in the absence of a website or Yelp review page, one can accept the more palliative notion of "WTF is a Quesorito?!" as an item of pure image exchange value floating in an empty utopia of on-demand clickery, a la TurboSquid; one can dismiss the fact that a vaguely associated, barely edible foodstuff exists somewhere, someplace, in relation to this image, corrupting its pristine existence with possible viral contagions, COVID-19 or at best, bacterial salmonella.

DECEPTION 5G

Arguably the most pernicious aspect of the cloud kitchen phenomenon is the proliferation of shadow restaurant brands. Nowhere on any third party delivery app does it state, for example, that THAI THAI THAI, SEND NOODS, and FIRE ASS THAI are in fact hollow virtual restaurant concepts operating from a single micro kitchen. Possessed with an unhinged desire for proof on behalf of all Thai food aficionados, we ordered the chicken satay option from each of these "restaurants". Unsurprisingly, despite each order having arrived in its own packaging from its own restaurant "brand", the food was identical. What's more, it looked nothing like advertised.





<Results from Chicken Satay experiment, June 2020>

As a customer, it's one thing to accept that your \$ushi \$nob sashimi might not be the freshest slice you've ever tasted, it's another entirely to realize that \$ushi \$nob doesn't exist in any affirmable way, and that your day-old yellowfin was probably sliced by an anonymous contracted staffer in a micro "execution kitchen" that services a smorgasbord of generic fish food concepts.

This kind of rampant outsourcing is especially difficult to trace when the ghosts leave the [cloud] kitchen. Increasingly, existing brick and mortar restaurants around the city, inconspicuous in their stature, find themselves operating as ghost kitchens for virtual restaurant brands, having been approached by entities with vested interest in scaling the cloud kitchen enterprise. Case in point: THAI THAI THAI is also prepared by Chuan Chim Thai Cafe in East Hollywood, Chao Krung in Beverly Grove, and Emporium Thai in Westwood (though none of these restaurants' websites or storefronts advertise this fact).

When consumers realize they've been duped—fooled by colorful creative direction—the comedown is almost as bad as the aftertaste (though not nearly as painful as some of the documented cases of food poisoning attributed to these kitchens). The real kicker, evidenced in much of the start-up gig realm and not necessarily unique to CloudKitchens, is a total lack of accountability on the part of the service provider. Contingent not only on clarity, but also on transparency, there is no one to contact, no identifiable chef to talk to, no actual restaurant to phone, no name, no interface, no nothing. The true extent of the farce is revealed when an allergy-prone customer attempts to call her "local" restaurant and reaches a young woman in Manilla.

Why is the quality of food supplied by virtual restaurant brands so overwhelmingly low? In the cloud kitchen industry, one can correlate extreme decentralization, minimal regulation and poor customer experience. Given the fragmented operations of dispersed restaurant concepts, it's unlikely that cooks will ever interact with customers or witness the food's destination, begging the question, why should they care? Quality control, at the end of the day, relies on a minimum consent by the participating workforce.

And yet something radical is occurring. Reading through Yelp reviews for some of the worst-offender cloud kitchen brands, it's stunning to witness delivery app drivers advocate on behalf of their ordering customers, publicly vocalizing their discontent with the restaurant vendor. Whether in solidarity or in fear of losing work, third-party delivery drivers have flipped the script, reorganizing traditional labor relations by rallying against the noticeable deficit of cloud kitchen labor force accountability.



I was working for post mates and there was about 150 people waiting in line at midnight. I'm not sure the rating is fair because I've never had any food here but at the same time I'm baffled on how so many different restaurants can be in one small building. Regardless of that the staff was completely overwhelmed, and most people had been waiting for an hour to pick up the costumers orders.





☆ ☆ ☆ ☆ 4/26/2019

The "churros" are without a doubt the absolute worst thing there. First of all, a churro is NOT a toasted tortilla wrapped with a caramel filling...

Like what is that? It's disgusting is what it is. But according to Late Night Munchies, a caramel filled tortilla is as churro as you can get.

Don't waste your time or money.



O Useful Funny 1 Cool



6/8/2020

l ordered well done ... I was so excited to get my food. The delivery was ok & packaging was amazing.. Food looked picture perfect.. I took a bite and all I see is raw meat... I expected my burger to be Well done! I'm disappointed . Everything else was great but my burger was Raw .



We walked from our house all the way over there thinking they had opened a dog haus in our neighborhood, but nope. It's not an actual restaurant where you can sit down. It's some kind of weird distopian

food kiosk thing where you order through an app and get food from

any number of pieces through window that looks like soffieding out of a check cashing place. In Pere are several places on yelp listed at this address as though they are restaurants. But they're not. It's like some kind of Uber Eats where you pick up your food instead of having it

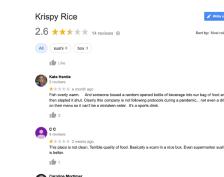
delivered. It's weird and creepy and a disappointment. I hope this kind

of thing doesn't catch on... I wish there were an actual Dog Haus

any number of places through window that looks like something out of

☆ ☆ ☆ ☆ 3/8/2020

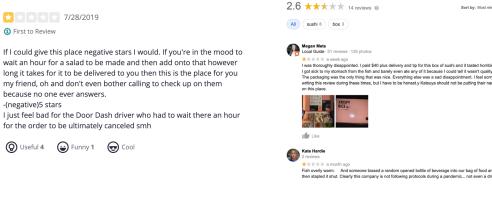
ocation in this neighborhood.



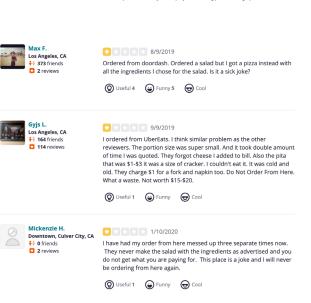
West Hollywood, CA

👯 106 friends

4 photos



Krispy Rice







★ ★ ★ ★ 8/24/2019

You have to ask why isn't this an in-person location. Something sketch about late-night food options that are strictly delivery. I imagine whoever owns this place is trying to take advantage of everyone's desire to have healthler options for pizza.

BECAUSE my pizza was more of a soggy tortilla with a lot of cheese. The cauliflower crust was absolutely disgusting. It was soggy and cold

Really disappointed



★ ★ ★ ★ 5/28/2020 1 review

They have the worst service. I worked as a postmates driver to do a pickup and they gave my order to someone else by the time I arrived. They told me to wait 20 min they were going to remake it. I came back inside after waiting in my car and they said that someone already picked up the order and it shows my account when I didn't even pick it up. they also said that they were never remaking the food. They are idiots, and they give orders away without checking the right order number to random people. Inconsistent service and a waste of time to me and the customer waiting on their food that was magically given

Maria E. East Hollywood, Los

Angeles, United States

Idiots work there!!!! My order was given away to someone else and when I confronted them, they didn't want to remake my order, even though they said they would. I can't stress this enough, they are just completely ignorant towards their mistakes and I the costumer who wasted more than half an hour ended up not getting my food. Idiot employees! This restaurant needs to hire whole new set of staff who actually have some brain cells left.











I rarely write reviews on here but I am so beyond disgusted with my order that I had to make sure no one else experienced this. We ordered two burgers. I ordered a cheeseburger (well done because any undercooked beef makes me sick) and 1 impossible burger with all the

What I got was a COMPLETELY RAW UNCOOKED burger. The mealiterally RED I gagged the second I bit in and realized.

The impossible burger was completely dry just meat and cheese. No sauces or topics. And one sad tiny bun that barely covered half of the meat.

annot believe how disgusting and foul this place was. NEVER ORDER





Glendale, CA 👯 **32** friends 26 reviews 17 photos

This is NOT A RESTAURANT, it is a food hub for companies like Postmates, Caviar, Doordash, GrubHub, etc.

It's open to the public, not just delivery drivers.

Think of this place as a one stop shop.

☆ ☆ ☆ ☆ 12/22/2019

Multiple restaurants in ONE building.

The building has about 24 kitchens. Where they prepare The Hala Guys, Chick-Fil-A, Organica Tocaya, etc.

The next time you receive your food delivery, just be aware that it may have not been prepared from the restaurant. Maybe just a factory posing as the restaurant. Pretty nasty if you ask me. They have these food hubs all throughout the city.









Like

Isabel Lobato Barrios 6 reviews

This business does NOT care at all about the drivers or customers

in!" Apparently, they don't seem to care about the State and City's

distancing. I've never seen an operation that is so disorganized!

orders for businesses that are considered essential to practice social

during this pandemic. The lines are ridiculous, the staff is unreasonable

and unfriendly, and they ask people to crowd around each other after they wait have already waited in an excruciating long line just to "check

★ ★ ★ ★ 4/27/2020



★ ★ ★ ★ 8/5/2019

Eating this pizza is one of the most significant bummers of my life. I have had plenty of cauliflower crust pizzas and this one was nearly inedible. It has a rubbery texture, has no "bite" and despite appearing cooked tastes totally undercooked. I really want to love this pizza as the nutritional value is exceptional, but after two slices I think my journey ends here.







AVOID THIS PLACE AT ALL COSTS. Especially if you are a courier for Postmates, UberEats, etc... This place is nothing more than one of those soulless commissary kitchens that make food for restaurant





799 friend

Single-handedly the dumbest restaurant experience I've ever had. 1. How do you not have a sign? Especially when parking is an issue &

you can't even tell if you're at the right place. 2. They only accept Postmates orders but it doesn't say that online They have menus plastered literally all over this profile that basically indicates this is a walk-in facility. But when you get here, it's a

completely different story. They can't even take an order in the facility Way to lose money & a non-returning customer for not having the proper systems in place for real world scenarios. This shit was so dumb & a serious waste of my time.



☆ ☆ ☆ ☆ 9/15/2019





























Jun 13, 2019

wait an hour to then be told I'm not getting my order and have to orde something else...never again.

2/23/2020



Daniel N.

Los Angeles, CA

25 reviews

27 photos

☆ ☆ ☆ ☆ ☆ 4/5/2020

The customer service is soooo bad I'm driver for Postmates I'm waiting for 40 minutes .i never come back



O Useful 1 Funny Cool















★ ★ ★ ★ 5/3/2020

Take out so bad you'll go, "Wow, I've had a Yelp account for a decade and have never written a review until now".

I had the pork curry cutlet dish and yikes. If you enjoy packaged curry that wasn't stirred well enough so you can feel the sand like texture on your tongue. Your taste buds will go, "uhh, was that a ramen packet?"

I had a level 4 and it was pretty spicy but I noticed the layer of spicy oil

The portion of pork cutlet and quality of it for what you're paying for is not worth it. Breading was 50% salt.

Don't do it!!





I ordered yesterday and didn't receive what I ordered. They told I ordered 2 burritos, The Arts District Burritos and what they sent me was a burrito with just eggs in it and nothing else. I called the restaurant to tell them I didn't receive what I ordered and they told me they can't help me. Pretty crappy customer service. I will not be ordering from them again







Jess

 \star

Jess ordered:

Egg Rolls +

★ 1 review

☆ ☆ ☆ ☆ ☆ 1/12/2020

DONT ORDER FROM THIS PLACE. I recently placed an order and I had to pick up since delivery wasn't an option. I placed an order for a few dishes and had scheduled to pick up at a certain time. I went to pick up my food I had got there 10 min before the actual pick up time. I checked in and they had told me it would be another 15 min. So I sat and waited. Next thing you know 15 turned to 30. Not going to lie I waited 1hr and 30 min. At that point It was already late, too late to turn around and go home and make dinner. Once I got my food all the boxes were open and my food was like warm. This was honestly the worst experience I've ever had. I've never waited so long for my meal to be prepped.



The worst pad Thai I have ever had. It has tomato sauce on it.

Chow Mein + Pad Thai +





Krispy Rice 2.6 ★★★★★ 14 reviews ② All sushi 6 box 3 Hyewon Ahn 1 review not fresh and rice was over cooked I couldn't eat it! 100 1 Ryan Urban Very disappointing. We ordered via Postmates (great delivery), but when we got the boxes, there was no sauce, no chopsticks, and some of the rolls had barely any fish. Not worth the money.

★ ★ ★ ★ 12/2/2018

common courtesy!!!

☆ ☆ ☆ ☆ 5/11/2020

Q Useful 2 😜 Funny 😨 Cool 1

★ ★ ★ ★ 4/5/2020

O Useful Funny Cool

Have waited an hour and a half for our order on ubereats and two

different drivers gave up on picking it up because it was taking so long.

Called their listed phone number on yelp. The lady who picked up was

utterly clueless and said she thinks the kitchen already has the food

ready but she wasn't at the actual restaurant location.

*** * * *** 4/24/2020

I read the Yelp reviews and still decided to order, figuring it might be

good. And the pictures were pretty and I had read an article that mentioned it. It was actually quite terrible. A bad copy of sugarfish

They forgot several of the items, and we threw away most of it. I've

I'd love to give them a higher rating, the sushi was very good. I ordered "The Box" from postmates and it took about an hour for delivery, it was

"The Box" from postmates and it took about an hour for delivery, it i longer than it was originally supposed to take. First, I wanted to do take-out, but there's no address listed, no phone number and no information before you order on how to pick up. Would I have to go

intofrisable nether you order on now to pick up. Would I have to go intofrisable nether you order on now to pick up. Would I have to go intofrisable not not you have a pickup station outside? Do they bring it to your car? No idea, and during a quarantine, these things are kind of important to know. So I decided to order delevery which is about \$10-451 since. Second you have been proposed to the high a spicy to the station of the high and the station of the box, it's kinds to fit in the was missing. So, 2 stars for served her for food. Not sure I'd charge cordering gain, Next time I'll go to Sugarfish.

Apparently I received my order after 2 hours and the Uber driver told

Worst experience ever, I can rate 0 star if I can, I ordered a one person

rice bowl through Ubereats at 19:31pm and I called the restaurant at

8:38 to check what is going on with my order given that it hasn't been

picked up by driver yet. The guy answering the phone replied me that

because of their business in the store! And when I asked whether this is the restaurant's problem or Ubereats's problem he literally just said "I

they haven't started making my one person rice bowl after an hour

don't know". Then when I said I don't think this is a very good answer and he literally just HUNG ME UP. I don't write bad reviews even if

there is a bug in my food but this shows really bad customer service

can learn the lesson of treating every customer with the decent

outsourced by lots of downtown restaurants for delivery food.

and the attitude of the people working there is unbearable. I hope they

Apparently I received my order after 2 hours and the Uber driver told me that this is not even a restaurant! It is just a warehouse that is

me that this is not even a restaurant! It is just a warehouse that is

outsourced by lots of downtown restaurants for delivery food.

Like

Ximeng Z.

0 1 photo

Share review

<> Embed review

Sher R.

Irvine, CA

👯 0 friends

7 reviews

San Dimas, CA 👯 0 friends



5/24/2020 Terrible. Spent almost \$100 and threw more then half of it away. Packaging was cute but other then that everything was terrible. There was barely any fish in the rolls. It was like eating sticky rice. The salmo sushi was so fishy I couldn't even finish chewing and just spit it out. I will never get sushi from Krispy rice ever again. O Useful 😜 Funny 😓 Cool



Delfshaven, The

👯 18 friends

4 photos

★ ★ ★ ★ 5/28/2020

Total garbage. Do not order from here. Overpriced and average sushi. The crispy rice was not "Krispy". It was greasy and soggy.



★ ★ ★ ★ 4/26/2020 Got delivery from here. Took way too long. It cost way too much money and wasn't worth it. Coming from SBE, the ones who brought you Katsuva you'd think it'd be worth it, and it isn't.









5/9/2020

with what I can only imagine was a shovel.

ordered here because the name caught my eye, and the names of the dishes were quite silly and fun. It's quarantine, I wanted to try something new, so I ordered through DoorDash. It was very disappointing. They seem to think that the secret to good chinese food is cilantro, which was poured over every single dish I g

The food itself was incredibly bland. There was almost no flav anything. I dumped the provided soy sauce onto all my disher could experience... something.

We just got our food delivered from this place. 9.25\$ a dish. Sweet n

Sour pork, drunken noods and chicken satay. Terrible!! The food was

an piece of jerky. The tofu in the noodles was overcooked and the

noodles came so dry, they stuck to each other and the sauce was

clearly made hours ago, put in a microwave before delivery. Still arrived

stone cold and dried out. Chicken satay was overcooked, like biting into

evaporated, probably because you shouldn't microwave noodles, DUH.

Sweet n Sour pork was soggy and tasted terrible. This place does not

All in all - very upsetting. Would not recommend.



☆ ☆ ☆ ☆ オ 7/21/2019

deserve any stars, I'm sorry.

2 photos





I walked into the place and placed an order instead of ordering grubhub thinking that it's cool to check out a place with cool concey waited there for more than an hour and saw they pushed out 40-orders for the deliveries people from different apps to pick up but nothing for me. Some drivers were there to wait to pick up 2 different orders for 2 customers even got the food. How can you make someone wait for a food concept that is supposed

2/3/2020

How can you make someone wall for a food concept that is suppose to be quick.

In the property of the property

5/12/2020

unreasonably expensive.

Bad Service-

Don't order from here. In LA, there are so many better places for sushi.

Top three reasons why not to go here - bad service, terrible quality, and

We tried to phone in the order, but first they hung up on us. Second time we called, they were very rude. Third time we just ordered on my laptop. Should've been a sign, ugh. Anyways, I literally just wanted spicy tuna crispy rice, but they gave me rolls. Come on!

7 dollars for 2 sushi. 30 for a meal. Take out should not be this

10/25/2019

By far THE WORST breakfast food in all of Los Angeles, and probably

the US. The burritos were disgusting, flavorless, and the cheese was hard and gross. The breakfast "bowl" had zero mushrooms, a scoop of

hard and gross. The breakfast 'bowl' had zero mushrooms, a scoop of disgusting grilled onions that taste like they came out of a can. The eggs had zero seasoning, zero salt or pepper, the avocado was maybe a silce and a half and the potatoes were cold and there were only about ten of them on the very bottom of the huge mound of arugula. I basically paid \$13 for arugula. Check out the picture. Why would low as a salad with an egg on top? Disguing. When I called they said they can't do anything, there's no manager there, they don't know how to get in touch with the manager, they would call me back after they call the guy that makes the schedules. I never got a call back.

expensive. My roommate and I thought we would *treat ourselves* but this is sad sad sad.





*** * * * *** 5/17/2020

Basically all you're getting is a very instagrammable food box. The food is visually appealing, but it lacks flavor. The crisp rice sticks to teeth. The food portions are very small for the price point. My takeaways







5/25/2019

Sent me expired juice with my order. I am pretty sure it is illegal to sell expired food and beverages. Not sure how this isn't noticed for products you sell to customers. Throw them out at the end of the day.

















Your burritos look amazing. I really hope to try them one day. Twice I have ordered from you and got delivered my burrito with bacon which I didn't ask for and can't eat. I had to throw out both burritos. What a waste of food, time and money. I hope to try you again someday but I don't want to waste my time waiting for my order only to be disappointed again!!







☆ ☆ ☆ ☆ 7/17/2019

This is honestly the grossest breakfast food ever. The food is truly disgusting. The blueberry pancakes literally crumble and you can break the pancake in half. It was not even remotely edible. Also ordered was a breakfast sandwich and breakfast burrito and they were equally





















5/6/2020









I ordered delivery. Absolute most disgusting food I've ever eaten. The chicken was either chewy or practically raw. There were chunks of uncooked tomatices paste in the curry. It was un estable. I threw it out. DO NOT EAT HERE !!!!!! Absolutely grotesque. How they have a restaurant I don't know! don't even want to know how clean it is there. I practically gagged in my mouth.





1/24/2020 What happened? This place used to be so good but my last two orders have been totally lackluster and subpar. The pad Thai had zero flavor and was almost inedible. It's pretty hard to go wrong with pad Thai but somehow they managed. Not sure if they have a new management or kitchen staff or what, but I won't be ordering from them again.







Literally the worst chicken pad thai I've ever tasted in my life. I had one bite, spit it back out and threw the entire thing away. Do not order

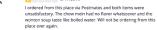
O Useful Sunny Cool





















12/30/2019 Ordered here on grub hub. Never got our food. Poor guy waited a hour and a half then they told him they never got anything. Called multiple times to restaurant and no one picks up. Apparently plac







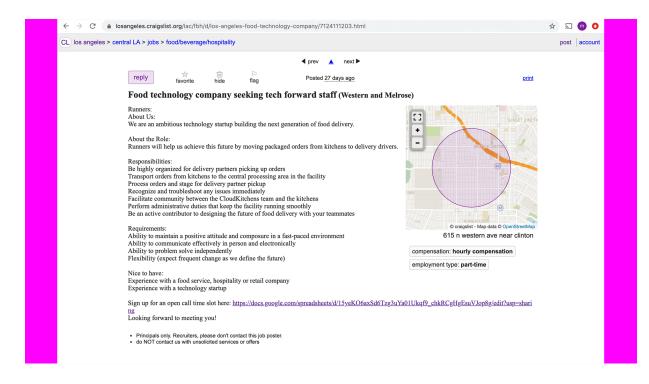






DELIVERY OR DIE

Welcome, then, to 2020, when an undercooked cauliflower pizza can be delivered more than an hour late and still set you back \$20.00. When a vegetarian salad arrives with a free floating shave of chicken thigh or an open bottle of Gatorade in the bag and there's no one to call or to whom you can lodge a complaint. Welcome to a glimpse of a near future in which data dictates our preferences and we are all freelance gig workers engaged in what author David Peetz cites as "not there" employment, pretending to enjoy "not there" dining because it's all we have left.

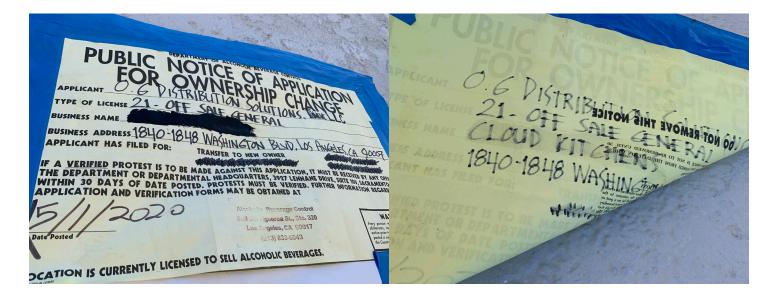


<Craigslist ad for "runner" at CloudKitchens' 615 N Western Ave. location>

During the first few weeks of confinement that began in March of 2020 in L.A., our attention was diverted to all things pandemic. The focus of those who had—fortuitously, it must seem to them now—invested in the cloud kitchen marketplace was probably not on PPEs but on an emerging opportunity. One thing is clear: CloudKitchens will get rich-er off the back of this global pandemic. What might have taken 5 years to socially engineer into mainstream acceptance forcefully materialized overnight in March: contactless, delivery-only dining became the new default.

Since third-party food ordering platforms exist in mutual symbiosis with cloud kitchens, they too stand to benefit from the longterm integration of virtual restaurant brands into our social framework. Since 2017, UberEats has initiated about 4,000 virtual restaurants, many of which are exclusive to the app). As HNGRY's Matt Newberg speculates, Kalanick's venture is more likely concerned with longterm monopolization of the delivery-only market. One can imagine a

scenario in which CloudKitchens forms its own in-house courier service as well as its own complete suite of ghost kitchen cook staff, severing ties with third-party clients all together—the ultimate techno-libertarian utopia.



<Signage for CloudKitchens' liquor license application outside of 1842 W Washington Blvd. O.G. Distributions appears to be a subsidiary company of CSS. Note: applicant name "CloudKitchens" has been blacked out, with original name visible on the reverse.

Integral to a CloudKitchens vision of the future is Otter, the company's proprietary point-of-sale management software. Billed as "the command center for your delivery business," Otter's supplemental function as a mass data aggregator for CloudKitchens should alarm even the most genial Silicon Valley sympathizer. Scouring the fine print of its T&Cs, one notices that Otter exerts the right to "access, retrieve and use information" pertaining to a kitchen's thirdparty vendors. It is accepted, then, though perhaps not wholly understood, that using Otter simultaneously provides CloudKitchens an uninterrupted view into consumer behavior en masse. As soon as a company, CloudKitchens, for example, can accurately predict patterns of consumption contingent on location, income and time of day, they are better equipped to provide faster and cheaper deliveries. But data capitalism, as well we know, serves not only to predict our social-consumptive behavior, but to shape it (for corporate profit). It isn't much of a stretch to envision a future where ghost kitchens, stealthily embedded across the nation, prepare and dispatch the requisite number of meals to certain neighborhood sites before customer orders have even been placed. "Nobody has replicated what worked in other ecommerce with food," Mohamad Ballout of Dubai-based cloud kitchen group Kitopi told the Financial Times in February. "People are still operating last-mile logistics out of a front-of-house store. We are trying to replicate the third-party fulfillment hub that is used in other ecommerce verticals, in food." Obfuscated by an incredible tumble of tech jargon is Ballout's desire to relegate the once social

component of dining to a soulless, streamlined, and above all profitable transaction. But what if we don't want our dining experience to mimic that of Amazon Subscribe & Save? What about slow, languorous meals in spaces with people not entirely like us? What about being tempted by the chef's special? Or what if we just want to trust that the restaurant we're ordering from is actually the/a restaurant? What if we'd like to be able to talk to a human, check up on an ingredient? Hold the soy sauce.



<Yelp reviews for THAI THAI THAI>

THE TRANSACTIONAL SUPPER

When the ground starts moving, all bets are off. Someone said this and meant it literally, referring to L.A. and earthquakes, but it works just as well as metaphor when considering the presence of cloud kitchens in L.A.'s food scene. Clearly the dynamics of the food service industry are changing, or being changed, by broad strokes initiatives led by men with big money. CloudKitchens specifically appears to be out to disrupt traditional relations to middle-tier, owner-operated eateries, and in so doing, redefine the hospitality landscape. To the extent that we're able, it is incumbent that we examine the particularities of the tremors only now being felt in cities all across the U.S. and Europe as CloudKitchens pursues its rapid global expansion.

This isn't a rile against futurist markets or innovative development. We aren't nostalgic for some "other" time; we ourselves admit a kind of admiration for scalable intervention, for disruptive measures that enhance reflexivity and support civic growth. Besides, cloud kitchens are here to stay. In an increasingly chaotic, unstable and potentially uninhabitable world, it's possible that our species' survival will rely on the kinds of social-distancing measures that make delivery-only food service crucial. But we have always to ask who gains and who loses as the ground shifts beneath us? Whose interests are promoted and whose are neglected? To what degree of difference?

Cloud kitchens are symptomatic of changing consumer preferences, the dynamics of which approach practical, narrative, cultural, historical, economic and identity-based dimensions. As our relationships with food become ever more transactional, other values fall by the wayside. Should we not be concerned, though, about the loss of centuries of cultural heritage, passed down through recipes and hand-to-mouth knowledge economies? There is an implicit offense in embracing a ubiquitous virtual brand like THAI THAI THAI, in that it asserts there is one universal menu standard for Thai food in general. As a restaurant brand whose production is literally outsourced to a handful of independent Thai restaurants, THAI THAI THAI denies the actual array of diversity and subtle regional variations inherent to cultural cuisine. It also forgoes the consumers' choice as to which establishment is handling their food prep.

Can we imagine instead a different kind of functioning, delivery food service platform, one that protects our best shared interests? That operates with transparency and accountability? That prioritizes workers' protections and consumers' rights within a framework of ethical governance and regulation? As it stands, there is such little regulatory oversight for the cloud kitchen marketplace that inevitable poor management leads to breakdown leads to revolt. Or a guy breaking into your HQ in the night, smashing a security cam and sending the whole thing up in flames.



<Suspected arson attempt at CloudKitchens SF location June 08, 2020>

Prepared by Bakersfield in June 2020.

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Special thanks to Matt Newberg of <u>HNGRY</u> for his early and extensive reporting on L.A.'s contemporary food scene.

